BEST ODDS ON ENGLISH FOOTBALL MEN'S TENNIS & RUGBY UNION

Betlair Sportsbook vs leading UK bookmakers. Match odds bets Feb-May 2017, data from TXOdds and Oddschecker, T&Cs apply



Paddy Power Betfair plc

2017 Interim Results

24 UP, YOU WIN! IF YOUR TEAM GOES 24 POINTS UP, WE'LL PAY OUT H2H BETS STRAIGHT AWAY

ALL AFL MATCHES THIS WEEK



2 UP - YOU WIN! WE'LL PAY YOU OUT IMMEDIATELY IF THE TEAM YOU BACK GOES 2 GOALS UP ALL PREMIER LEAGUE, LA LIGA, CHAMPIONS League, & Europa League Matches

PADDYPOWER

Power up your odds with Sportsbet Power Play





GET A £10 FREE BET 1556 WHEN YOU PLACE 5 BETS OF £10+ ANY SPORT, MONDAY - SUNDAY

18+) gambleaware.co.uk



Financial &

Operating Review

ASINO

Sportsbet

Casino

TURIS

Sportsbook

Collan

Exclange

Paddy Power

| | | F | Proforma ¹ | |
|-------------------------------|---------|---------|-----------------------|--------------------------|
| £m | H1 2017 | H1 2016 | YOY % | YOY % CC ² |
| Revenue | 827 | 759 | +9% | +3% |
| Cost of sales | (189) | (175) | +8% | +2% |
| Gross profit | 638 | 584 | +9% | +4% |
| Operating costs | (419) | (403) | +4% | -3% |
| Underlying EBITDA | 220 | 181 | +21% | +20% |
| EBITDA margin % | 26.6% | 23.8% | +2.8% | +3.7% |
| Depreciation & amortisation | (40) | (33) | +20% | +10% |
| Underlying operating profit | 180 | 148 | +22% | +22% |
| Separately disclosed items | (75) | (195) | n/a | n/a |
| Operating profit/(loss) | 104 | (48) | n/a | n/a |
| Underlying earnings per share | 181.1p | 147.0p | +23% | |
| Interim dividends per share | 65p | 52p | +25% | |
| Net cash at end of period | £87m | £2m | | |

- 3% revenue growth in CC (Q1 +15%, Q2 -6%):
 - Q2 net revenue margin 1.5% lower than prior year (adverse sports results and investment in pricing & promotions)
 - Euro 2016 contributed £22m revenue to Q2 2016
- Operating costs down 3% in CC:
 - Sales & marketing flat (ex-Euro 2016 +10%)
 - Other costs down 5%, due to merger synergies
- Operating leverage led to 21% increase in EBITDA vs 9% revenue growth
- Effective tax rate: 14.4% (H12016: 16.0%)

¹ Note throughout this presentation the H1 2016 comparatives and year-on-year ("YoY") growth rates are shown on a "Proforma" basis for the Group as if the merger completed on 1 January 2016

² Constant currency ("cc") growth throughout this presentation is calculated by retranslating non-sterling denominated component of H1 2016 at H1 2017 exchange rates

Group EBITDA bridge

EBITDA +£39m / +21%



Online

| | | Proforma | |
|------------------------------|---------|----------|-------|
| £m | H1 2017 | H1 2016 | YOY % |
| Online sportsbook stakes | 2,780 | 2,481 | +12% |
| Dial-a-bet sportsbook stakes | 182 | 219 | -17% |
| Total sportsbook stakes | 2,962 | 2,700 | +10% |
| Sportsbook net revenue % | 6.2% | 6.7% | -0.5% |
| Sports revenue | 318 | 316 | +1% |
| Gaming revenue | 120 | 124 | -3% |
| Total revenue | 439 | 440 | Flat |
| Cost of sales | (97) | (100) | -4% |
| Gross profit | 342 | 339 | +1% |
| Sales & marketing | (113) | (108) | +4% |
| Product & technology | (46) | (58) | -20% |
| Operations | (35) | (33) | +6% |
| Total operating costs | (194) | (199) | -2% |
| Underlying EBITDA | 148 | 140 | +6% |

Online division includes the UK/Ireland telephone ('Dial-a-bet') business

- Total sportsbook stakes up 10%, or 15% excluding Euro 2016
- Sportsbook revenue -1% due to lower net revenue margin
- Exchange & B2B revenue +3%
- Operating costs down 2%, reflecting:
 - the annualisation of merger synergies
 - continued operating efficiencies

| | FX Impact | CC change % |
|---------|-----------|-------------|
| Revenue | +£7m | -2% |
| EBITDA | -£5m | +9% |

Australia

| £m | H1 2017 | H1 2016 | YOY % | A\$ YOY % |
|--------------------------|------------|------------|-------|--------------|
| Sportsbook stakes | 1,699 | 1,259 | +35% | +16% |
| Sportsbook net revenue % | 10.2% | 10.3% | -0.1% | -0.1% |
| Revenue | 173 | 129 | +34% | +15% |
| Cost of sales | (46) | (32) | +43% | +23% |
| Gross Profit | 127 | 97 | +31% | +13% |
| Sales & marketing | (38) | (34) | +10% | -5% |
| Product & technology | (13) | (12) | +5% | -9% |
| Operations | (23) | (20) | +15% | -2% |
| Total operating costs | (73) | (66) | +11% | -5% |
| Underlying EBITDA | 54 | 30 | +77% | +52% |

- Top-line growth notwithstanding a reduced contribution from in-play betting
 - In-play contributed 8% of stakes & 3% of revenues in H1 2017, versus 15% & 8% in H1 2016 when 'Bet Live' was available
- Continued cost discipline maintained ahead of potential regulatory & tax changes

Retail

| £m | H1 2017 | H1 2016 | YOY % |
|--------------------------|------------|------------|-------|
| Sportsbook stakes | 934 | 851 | +10% |
| Sportsbook net revenue % | 11.6% | 11.6% | Flat |
| Sportsbook revenue | 108 | 100 | +9% |
| Machine gaming revenue | 52 | 47 | +10% |
| Total revenue | 160 | 147 | +9% |
| Cost of sales | (34) | (32) | +5% |
| Gross Profit | 126 | 115 | +10% |
| Operating costs | (89) | (84) | +6% |
| Underlying EBITDA | 37 | 31 | +20% |
| Shops at period end | 620 | 603 | +3% |

- Good revenue growth in both estates:
 - UK +6%
 - Ireland +14% (+3% in constant currency)
- Like-for-like KPIs in constant currency:
 - Sportsbook stakes +2%
 - Sportsbook revenue +2%
 - Machine gaming revenue +7%
 - Total revenue +3%
 - Opex +1%
- 7 new shops opened in H1 2017 (5 in the UK & 2 in Ireland)

| | FX Impact | CC change % |
|---------|-----------|-------------|
| Revenue | +£6m | +5% |
| EBITDA | +£2m | +15% |

| | | Proforma | | |
|-------------------|---------|----------|-------|---------------|
| £m | H1 2017 | H1 2016 | YOY % | US\$ YOY % |
| Sports revenue | 46 | 38 | +21% | +6% |
| Gaming revenue | 9 | 5 | +66% | +46% |
| Total revenue | 55 | 43 | +26% | +11% |
| Cost of sales | (12) | (10) | +22% | +7% |
| Gross profit | 43 | 33 | +28% | +12% |
| Operating costs | (35) | (27) | +34% | +19% |
| Underlying EBITDA | 7.2 | 6.9 | +5% | -11% |

- TVG revenues increased by 6%
- New Jersey casino now operating at breakeven EBITDA
- DRAFT incurred an EBITDA loss of £1m in H1 2017

Cash flow

| | | Profor | ma |
|---|---------|---------|-------|
| £m | H1 2017 | H1 2016 | YOY % |
| Underlying EBITDA | 220 | 181 | +21% |
| Сарех | (50) | (34) | +47% |
| Working capital | 25 | 14 | +79% |
| Corporation tax paid | (22) | (21) | +5% |
| Underlying free cash flow | 172 | 140 | +23% |
| Cash flow from separately disclosed items | (8) | (63) | n/a |
| Free cash flow | 164 | 77 | +113% |
| Dividends paid | (95) | (145) | -34% |
| DRAFT acquisition | (14) | - | n/a |
| Interest | (0) | (1) | -47% |
| Issue of shares | 2 | 1 | +175% |
| Net increase/(decrease) in cash | 57 | (69) | n/a |
| Net cash at start of period | 36 | 84 | -57% |
| FX translation impact | (6) | (13) | n/a |
| Net cash at end of period | 87 | 2 | |

 Underlying free cash flow represented 113% of profit after tax

Financial guidance & regulatory update

| | Financial guidance |
|------------------------|---|
| Full Year 2017 Profits | • Full year 2017 underlying EBITDA expected to be between £445m and £465m, including the impact of DRAFT acquisition (EBITDA losses of US\$20m forecast) |
| Сарех | Full-year 2017 capex now expected to be approximately £90m |
| Effective tax rate | • Full-year 2017 underlying effective tax rate expected to be between 13% and 15% |
| FX | At current spot rates FX impact on H2 2017 EBITDA not material Excluding Australia & US, the rest of the Group's EBITDA is c.90% GBP denominated |
| | Regulatory update |
| UK | Horse Betting Levy extension to online from 25 April 2017 (c. £10m annual impact) Online gaming POCT change effective from 1 August 2017 (c.£6m annual impact) Government's Review of Gaming Machines & Social Responsibility Measures ongoing |
| Australia | 15% South Australian POCT effective from July 2017 (impacts 7% of Australian revenues) Federal POCT under review TV advertising restrictions to apply from March 2018 Government's credit betting ban & series of consumer protection measures to be implemented (impact on PPB not expected to be material) |



Strong foundations, compounded by investment, drives growth & returns



Generating profits from existing markets to drive:

Investment in new growth opportunities (organic and/or via acquisition)

Shareholder returns

Investing in Capabilities

Integrated European online platform on track for Q4 completion



Investing in Capabilities

Digital Marketing: innovation delivering efficiency, reach & relevance

- Global marketing technology stack
 - Shared development & expertise across all divisions
 - 200+ marketing professionals globally
- New proprietary Data Management Platform & marketing automation engine:
 - Automated, customised CRM can now be delivered across 8 channels instead of existing 4 channels
 - Enables a material increase in digital reach to our customer base
 - Ownership of data/platform retains IP & enhances data integrity while maximising relevance & increasing reach

SMS Email Push Web messaging

Additional media channels now integrated

- Browser push
- Display
- Social (x3)
- Rich push



Driving incremental activity



Increase in activity from reactivated Betfair customers through use of new proprietary tools for Cheltenham '17 reactivation campaigns

Digital Marketing: innovation delivering efficiency, reach & relevance



Example 2: automated personalised messaging

Betfair



Risk & Trading: investment improving performance & efficiency

| Benefits of proprietary pricing/trading algorithms | | Substa | ntial historical & current investment in algorithms |
|---|---|-------------|---|
| Enhances customer experience | Improves efficiency | 19 6 | Sports priced via in-house models New models under development |
| Greater range of markets Reduced in-play market suspension | Better pricing accuracy Traders can cover more events simultaneously | E.g. 1: Nev | w football model improving in-play betting experience |
| Reduced bet delay times | events simulaneously | 90% | Reduction in the average market suspension time versus previous model to <1 minute per match |
| Lower bet failure ratesFaster bet settlement | | 97% | Reduction in the average bet failure rate versus previous model to less than 0.1% of in-play bets |
| Risk management models pricir | | E.g.2: New | v NBA model driving incremental staking at Sportsbet |
| Use of machine learning to au | | 193% | Increase in the no. of pre-match betting markets |
| Risk management models aut algorithms (racing in operation development) | | 29% | Of active customers at the NBA finals staked on the additional markets |
| | | >10% | Of NBA finals stakes from new markets |

Investing in Capabilities

Risk & Trading: proprietary algorithms facilitating innovation



Automating Same-Game Multiples



Product: impact of technology integration



Some immediate benefits from platform work **≁**betfair

Available now to customers

- Greater range of sports, events & markets
- Access to better pricing models
- Proprietary gaming content

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- Available on migration to platform
- Faster sports app
- New enhanced gaming apps
- Enhanced cash-out
- Enhanced/refreshed desktop
- Greater promotional flexibility

Product: recent updates



Betfair Exchange – mobile personalisation

1. Default content

| | n/Join |
|---|---------------|
| In-Play Image: Second se | Casino Casino |
| Quick Links | |
| Today at Goodwood - Day 3 | > |
| Nassau Stakes - Double Cash Race Points | > |
| Galway Hurdle - Double Cash Race Points | > |
| 15:25 Galway - Double Cash Race Points | > |
| Middlesex v Hampshire - T20 Blast | > |
| Sebastian Ofner v Renzo Olivo | > |
| Cash Race - Track Your Progress | > |
| Betting Tips & Previews | > |

★betfair £0.00 My Bets ۲ ¢77 In-Play Football Golf Quick Links Persik Kediri v PS Mojokerto Putra 🚯 Binh Thuan FC v Ha Noi FC II \odot Apollon Limassol v Aberdeen 🚯 Dinamo Minsk - AEK Larnaca Cash Race - Track Your Progress ©. Soodwood Card - Day 1 Ryan Moore Goodwood Day 1 Preview

2. Geo-location driven content (e.g. customer accessing site from Scandinavia)

| < | | ga in / Gå med | 1 |
|-----------|--------------------------------|----------------|-----|
| (Live | betting Hästkapplöpning Tennis | Golf | Fot |
| Sna | abblänkar | | |
| | 15:10 Stratford | | > |
| ۲ | Seb Ofner v R Olivo | | > |
| * | 15:20 Nottingham | | > |
| ۲ | Va Safranek v Ag Velotti | | > |
| Ö | Cash Race: Vinn kontantpriser | | > |
| • | ATP Washington | | > |
| ٩ | Apollon Limassol v Aberdeen | | > |
| 8 | Dinamo Minsk - AEK Larnaca | | > |

3. Customer account driven content (e.g. cohort primarily interested in football)

Pricing & Promotions: c.£30m of extra value in H1

Betfair investing in pricing



Football bettors increasingly associate Betfair as offering very attractive odds



% of Betfair brand considers that associate Betfair with "Offering very attractive odds" Source: Hall & Partners, Usage and Attitudes Tracker

Extra value through headline offers



Rewarding customer loyalty





Brand: investing in TV & digital channels



Leveraging social & digital channels



¹ TVRs = Television viewer rating; excludes sponsorship

² Metro TV, TVRs for Men 18-54

DRAFT acquisition



Well positioned for sustainable, profitable growth

- Investing substantially to entrench long term structural advantages
- Short term impact from technology integration, but significant benefits to come in 2018 and beyond
- Sports leadership technology, risk & trading, exchange, and brands
- Cost advantage from scale increasing share of profit pool in major markets
- Sharing efficiency gains with customers to enhance competitive position
- Opportunity from regulatory and fiscal changes





Divisional overview

| £m, Underlying | ONLINE | | AUSTRALIA | | RETAIL | | US | | GROUP ¹ | |
|----------------------|------------|-----------------------|------------|----------|------------|----------|------------|-----------------------|--------------------|-----------------------|
| | H1 2017 | YOY % ² | H1 2017 | YOY % | H1 2017 | YOY % | H1 2017 | YOY % ² | H1 2017 | YOY % ² |
| Sportsbook stakes | 2,962 | +10% | 1,699 | +35% | 934 | +10% | - | - | 5,594 | +16% |
| Sportsbook net rev % | 6.2% | -0.5% | 10.2% | -0.1% | 11.6% | Flat | - | - | 8.3% | -0.2% |
| Sports revenue | 318 | +1% | 173 | +34% | 108 | +9% | 46 | +21% | 646 | +11% |
| Gaming revenue | 120 | -3% | - | - | 52 | +10% | 9 | +66% | 181 | +2% |
| Total revenue | 439 | Flat | 173 | +34% | 160 | +9% | 55 | +26% | 827 | +9% |
| EBITDA | 148 | +6% | 54 | +77% | 37 | +20% | 7 | +5% | 220 | +21% |
| Operating profit | 129 | +5% | 46 | +78% | 28 | +23% | 3 | -13% | 180 | +22% |





¹Group EBITDA and operating profit includes unallocated central costs

² Proforma growth rate

 $^{\rm 3}$ Before unallocated central costs of £27m

| £m | H1 2017 | Proforma H1 2016 | |
|--|---------|----------------------------|---|
| Merger deal expenses | - | 50 | Includes stamp duty & advisor fees |
| Merger integration costs | - | 49 | One-off costs to achieve the cost synergy savings |
| Non-cash merger related items: | | | |
| Business combination intangible asset amortisation | 70 | 79 | IFRS3 acquisition accounting |
| Fair value adjustment for share-based payments | 5 | 13 | Revaluation of existing plans |
| Impairment of assets | - | 4 | Obsolete assets resulting from the merger |
| Total separately disclosed items | 75 | 195 | |

• All items result from the merger with only non-cash items impacting H1 2017